

FOR GENERATIONS

FOR GENERATIONS

Q2 2025

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# Q2 and Half-year Interim Report 2025

FOR GENERATIONS

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Q2 2025

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For generations, Arendals Fossekompani has provided people and communities with clean energy and inspiration. Established in 1896 to harness the energy from an everlasting resource, water – we have utilised the benefits of this resource to build and develop high-tech companies. What started as a local producer of hydropower, has transformed into a global industrial investor.

While running water continues to power our business, we search for, invest in, and support companies that have the potential to make a difference. To enable the transition to a more sustainable future, we offer human and financial resources to renew and advance industries.

We are a proud builder and supporter of technology that impacts the world. This is our legacy, our history, our future. It is what we have done, and what we will continue to do.

For generations.



# Highlights Q2 2025

## NOK 899 million

### Arendals Fossekompani Group revenue

Total revenue for Arendals Fossekompani Group amounted to NOK 899 million (1,253 million) in the second quarter. The majority of the reduction was driven by lower revenue in AFK Property as a result of revenue recognition of NOK 245 million related to the Bryggebyen apartment complex in Q2 2024.

### **AFK VANNKRAFT**

#### Lower production compared to Q2 2024

Total operating revenue was NOK 37 million (70 million) in a quarter characterised by low total reservoir levels, reduced waterflow, and consequently lower power production of 58.6 GWh (135.2 GWh).



## value

### Growth and margin expansion

Annual recurring revenue grew 22% YoY, reaching NOK 328 million in Q2.

Adjusted EBITDA margin expansion to 31% (22%).

### Divestment of Infrastructure business and Scanmatic

As part of its strategy to focus on its core, the Energy and Power Grid segments, Value announced the sale of its Infrastructure business to FSN Capital in Q2. The divestment of Scanmatic AS was closed in Q2.



## ENRX®

### 5% growth in Heat segment, and ongoing cost savings program improving margins

Total operating revenue of EUR 37.4 million (36.9 million) in Q2. Operating cost reduction of 2% YoY and Heat operating margin at 7.2% (5.7%).

## NSSLGlobal

### GBP 8.4 million in new contracts across corporate, government and maritime sectors

A new agreement with FCDO Services will see NSSLGlobal provide satellite hardware, air-time and training to support UK diplomatic, consular and disaster response communications.

## TEKNA

### Solid materials order intake, and positive cash flow from operations

Cash flow from operations of CAD 0.4m in Q2, backed by net working capital reduction, disciplined capital expenditure and reduced cost base.

# Financial Highlights

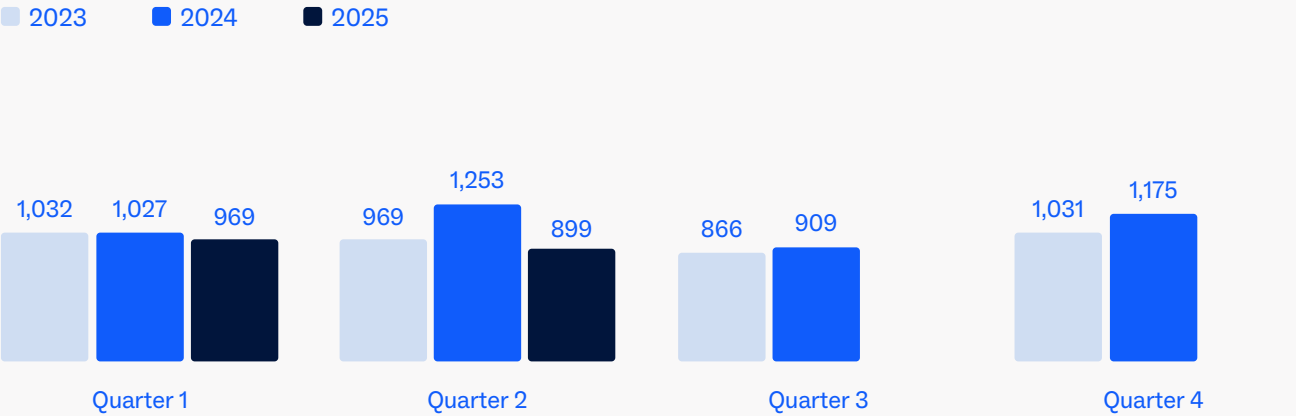
## Q2 2025

### Financial figures (MNOK)

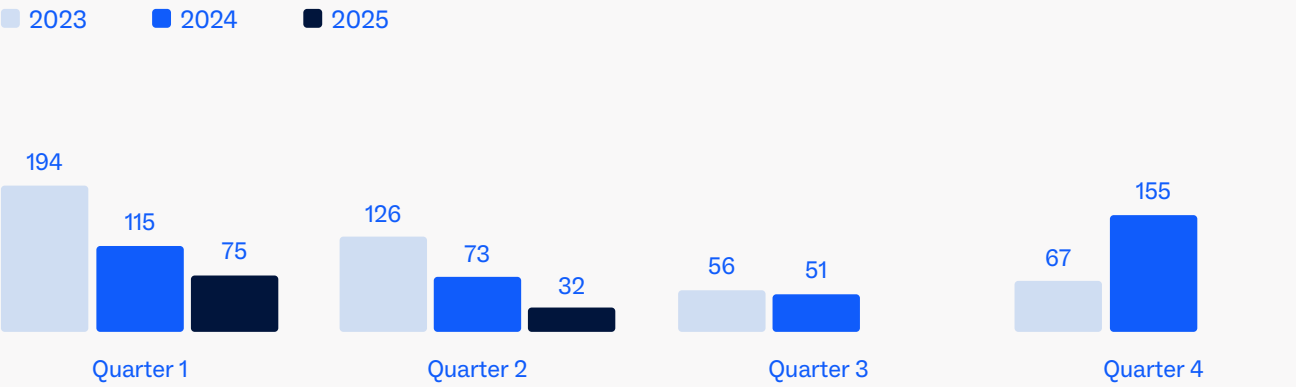
		Q2 2025	Q1 2025	Q2 2024
Arendals Fossekompani consolidated	Revenue and other income	899	969	1,253
	Operating profit (EBIT)	32	75	73
	Margin	4%	8%	6%
Operating profit by consolidated portfolio companies	AFK Parent (Vannkraft & Management)	-5	73	26
	ENRX	13	4	2
	NSSLGlobal	63	47	74
	Tekna	-26	-23	-23
	AFK Eiendom	-1	-	15
	Other Investments	-12	-26	-22
	Operating profit (EBIT)	32	75	73
	Net finance	29	-15	-74
	AFK share of profit/loss from associated companies*	13	14	-
	Profit before income tax	73	74	-1
	Profit (-loss) cont. operations	42	-3	-55

\* Including investment in Faraday Topco, the company that indirectly owns all shares in Value.

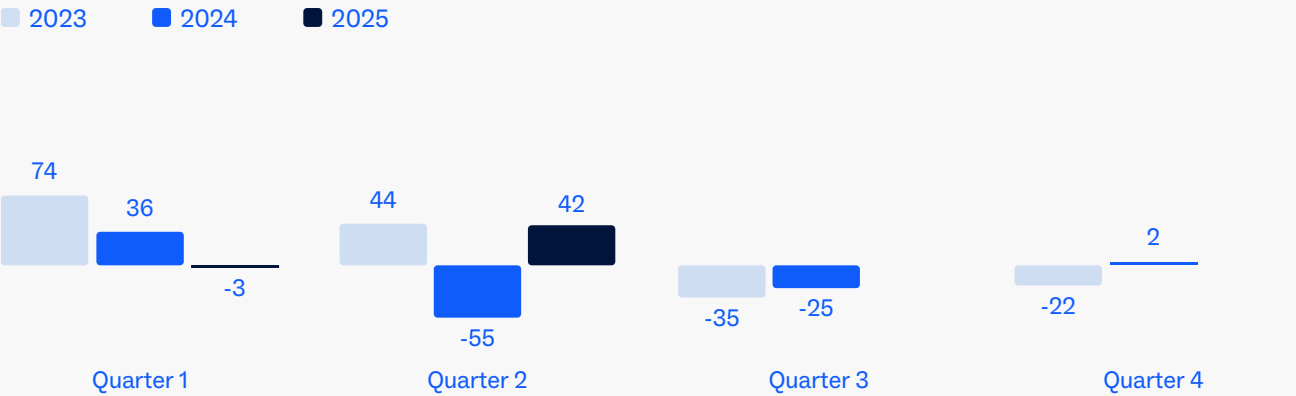
### Revenue and other income (MNOK)



### Operating profit (MNOK)



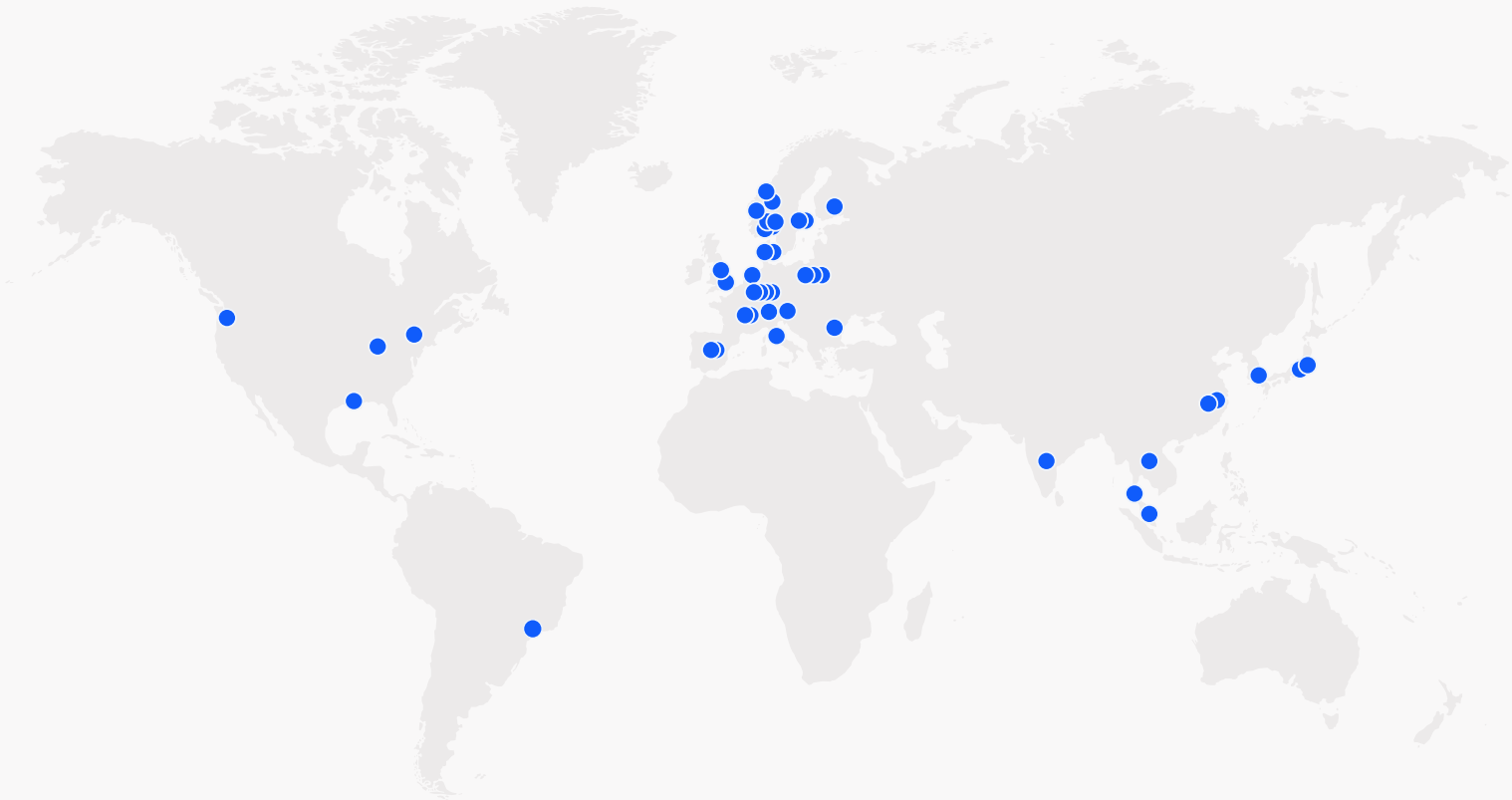
### Profit (-loss) (MNOK)





# Arendals Fossekompani Portfolio

Our portfolio companies operate in industries such as vertical software and analytics, satellite communications, induction technology, industrial 3D printing, property, and hydropower. Our companies employ over 2,300 professionals across 25 countries.



Dots on map reflect approximate locations.



Arendals Fossekompani Group Management

Employees 20	Head office Arendal, Norway
Countries 1	



Digital energy and infrastructure solutions for the green transition

Employees 589	Ownership 40%
Head office Oslo, Norway	Countries 12



Leading international technology company in induction heating and induction charging

Employees 1,117	Ownership 95%
Head office Skien, Norway	Countries 15



Cyber-secure space and satellite communication services, anywhere

Employees 252	Ownership 80%
Head office London, UK	Countries 9



Leading provider of advanced materials for the global additive manufacturing industry, and plasma systems for industrial research and production

Employees 174	Ownership 69.5%
Head office Sherbrooke, Canada	Countries 5
Market cap (30.06) 637 MNOK	Listed on Oslo Børs



500 GWh hydropower production providing steady cash flow

Employees 17	Ownership 100%
Head office Froland, Norway	Countries 1



Portfolio of property investments and development projects

Employees 5	Ownership 100%
Head office Arendal, Norway	Countries 1

Other investments





# Arendals Fossekompani Group



Financial figures <sup>(MNOK)</sup>	Q2 2025	Q2 2024	YTD 2025	YTD 2024
Operating revenue	899	1,253	1,868	2,279
Operating profit (EBIT)	32	73	106	188
Operating margin	4%	6%	6%	8%
Earnings before tax (EBT)	73	-1	147	130
Earnings after tax (EAT)*	42	-55	38	-19
Operating cash flow	-33	22	57	317
NIBD	302	1,320	302	1,320
Equity	5,263	2,796	5,263	2,796
Equity ratio	62%	34%	62%	34%

Currency rates (NOK/CAD)  
Average Q2 2025: 7.58. Average Q2 2024: 7.82. End Q2 2025: 7.38. End Q2 2024: 7.77.

Currency rates (NOK/GBP)  
Average Q2 2025: 13.84. Average Q2 2024: 13.45. End Q2 2025: 13.83. End Q2 2024: 13.47.

Currency rates (NOK/EUR)  
Average Q2 2025: 11.66. Average Q2 2024: 11.49. End Q2 2025: 11.83. End Q2 2024: 11.40.

\* Including discontinued operations.

Arendals Fossekompani is an industrial investment company holding six core investments and a portfolio of financial investments. We work as active owners and developers of future-oriented companies within energy and technology.

Arendals Fossekompani has proud traditions in power production and owns and operates two hydro-power plants. In addition, Arendals Fossekompani operates globally in tech driven sectors such as vertical software, satellite services, material technology and high power induction.

Head office  
Arendal, Norway

Chair  
Trond Westlie

Chief Executive Officer  
Benjamin Golding

Employees  
2,306

Countries  
25

## Highlights of Q2 2025

(Figures refer to results for continued operations, unless specified otherwise. Figures in parentheses refer to the same period the previous year)

Total revenue for the Group amounted to NOK 899 million (1,253 million) in the second quarter. Consolidated earnings before tax were NOK 73 million (-1 million). Ordinary profit after tax, but before non-controlling interests, totaled NOK 42 million (-55 million).

The decline in Group revenue YoY was primarily driven by lower revenue in AFK Property, as a result of revenue recognition of NOK 245 million related to the Bryggebyen apartment complex in Q2 2024, as well as lower revenue from NSSLGlobal, due to the delivery of a larger project in Q2 2024. Low production had an adverse impact on revenue from AFK Vannkraft.

Operating profit in Q2 was NOK 32 million (73 million), reflecting the reduced revenue levels in AFK Vannkraft, AFK Property and NSSLGlobal, partly offset by YoY increase in operating profit in ENRX.

Earnings after tax in Q2 was NOK 42 million (-55 million), reflecting positive net financial results on the back of reduced interest-bearing debt, as well as dividend received from financial investments. Income tax expense in the quarter was NOK 32 million (55 million), largely driven by lower profits in AFK Vannkraft.

Operating in international markets, Arendals Fossekompani Group is naturally exposed to currency fluctuations. Revenue denominated in Norwegian Kroner in ENRX and NSSLGlobal was positively impacted by the weakened NOK compared to the second quarter of 2024.

## Portfolio companies

### VALUE

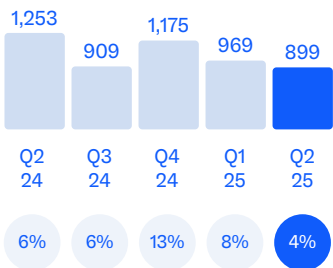
Total revenue in Q2 was NOK 413 million (369 million), corresponding to a YoY growth of 12%. SaaS revenue reached NOK 195 million in the quarter, an increase of 44% compared to the second quarter of 2024, representing 47% of total revenue. Adjusted EBITDA in the quarter equalled NOK 126 million (82 million), corresponding to an adjusted EBITDA-margin of 31% (22%). In the quarter, Volue announced the sale of its Infrastructure business to FSN Capital, in line with its strategy to focus the business on Energy and Power Grid. In addition, the divestment of Scanmatic AS, as announced in Q1, was closed in Q2.

### ENRX

Total operating revenue in Q2 was EUR 37.4 million (36.9 million). The company saw 5% growth from the Heat segment, driven by continued demand for industrial induction heating solutions. Operating profit for the quarter was EUR 1.2 million (3.1% margin), up from EUR 0.2 million (0.5% margin) in Q2 2024. The Heat segment generated an operating margin of 7.2% (5.7%) in the quarter. Total order intake was EUR 37.5 million (40.3 million) and the order backlog at the end of the quarter was EUR 61.5 million (75.6 million). ENRX continues to refine its cost structure and capital allocation to meet profitability goals.

## Development last five quarters

Revenue (MNOK) and operating margin





NSSLGLOBAL

Revenue in Q2 was GBP 23.0 million (29.3 million). The quarter was characterised by continued high airtime activity and high activity level within governmental and maritime projects. A large project delivery in Q2 2024, which was not repeated in Q2 2025, largely explained the YoY reduction in revenue. Operating profit in the quarter was GBP 4.6 million (5.5 million). NSSLGlobal won GBP 8.4 million (6.1 million) in contracts across its corporate, government and maritime sectors.

TEKNA

Total operating revenue in Q2 was CAD 9.0 million (11.2 million). The decline was driven by low activity level within the lumpy Systems business area, as well as short-term fluctuations in Materials order timing. Adjusted EBITDA in the quarter was CAD -2.0 million (-1.5 million), while operating cash flow was positive at CAD 0.4 million (0.1 million). The order intake totalled CAD 9.1 million (6.4 million), and the backlog was CAD 20.9 million (18.2 million) at the end of the quarter. Tekna is pursuing further cost and capital adjustments to align with annual profitability targets.

AFK VANNKRAFT

Total operating revenue was NOK 37 million (70 million) in a quarter characterised by low total reservoir levels, reduced waterflow, and consequently lower power production of 58.6 GWh (135.2 GWh). Average power price in the NO2 region was EUR 58.4/MWh (44.8 EUR/MWh) in the quarter.

Share price last ten years (NOK)



In line with our ongoing strategy to focus, de-risk and optimise the portfolio, Arendals Fossekompani will not actively pursue new early-phase investments. Moving forward, the companies within the Alytic portfolio will be followed up directly by Arendals Fossekompani's investment team, thereby optimizing cost and ownership governance of the current portfolio. As of Q2, the Alytic investment team is dissolved, and the early-phase companies will be reported under other investments.

Financial position

Arendals Fossekompani Parent company's financial position remains solid. The Parent company's available cash on 30 June amounted to NOK 757 million. In addition, the company has undrawn credit facilities of NOK 1,997 million, securing available liquidity of NOK 2,754 million as per the end of the quarter. Net debt (NIBD), which excludes shareholder loans, was at the end of the quarter NOK 100 million.

Events after the close of the quarter

In August, Trond Straume resigned as CEO of portfolio company Volue, effective August 31. A new CEO has been appointed and will be announced at a later date. In the meantime, the Chair will serve as interim CEO.

Share price

There was a total of 54,939,941 outstanding shares in the company at the end of the quarter. At the end of the second quarter, a total of 1,055,309 were treasury shares. The share price was NOK 131.5 on 30 June 2025, compared to NOK 153.0 on 30 June 2024. When including direct yield (dividend payouts) in the same period, total decrease in shareholder value was 11%. Arendals Fossekompani's total market capitalisation was NOK 7.4 billion at the end of the quarter. For the 10-year period from June 2015 to June 2025, compounded annual return to Arendals Fossekompani's shareholders was 7% (15% including dividends).

Outlook

There is ongoing uncertainty associated with geopolitical turmoil, changes in trade and regulatory environment, supply chain constraints, inflation, as well as volatile energy prices. Recent implementation of tariffs and trade restrictions on global trade, in particular, have introduced high levels of unpredictability, affecting our portfolio companies to different degrees. Arendals Fossekompani and our portfolio companies will continue to closely monitor the geopolitical situation and implement relevant measures if required.

In this unpredictable environment, Arendals Fossekompani's solid financial position enables continued support of our portfolio companies, both in handling potential short-term challenges and also with continued investments to accelerate growth and strengthen long-term competitiveness.

Arendals Fossekompani Group revenue and operating profit in 2025 is expected to be lower than 2024, largely driven by reduced profits from hydro power production and from portfolio company NSSLGlobal.



# Arendals Fossekompani Group Management



Financial figures <sup>(MNOK)</sup>

	Q2 2025	Q2 2024	YTD 2025	YTD 2024
Revenue and other income	5	5	9	10
Operating profit (EBIT)	-18	-18	-39	-40
Operating margin	-	-	-	-
Earnings before tax (EBT)	35	-991	131	-867
Earnings after tax (EAT)*	33	-986	132	-868
NIBD	100	895	100	895
Equity	4,779	1,452	4,779	1,452
Equity ratio	84%	45%	84 %	45 %

\* Including discontinued operations.

Arendals Fossekompani Group Management employs 20 people at the head office in Arendal. The team focuses on identification and development of new business opportunities, active ownership of our portfolio companies and management of financial investments.

Head office  
Arendal, Norway

Chair  
Trond Westlie

Chief Executive Officer  
Benjamin Golding

Employees  
20

Countries  
1

Combining industrial, technological and capital markets expertise, Arendals Fossekompani's Group Management identifies and develops opportunities for sustainable value creation. As an active owner of our portfolio companies, we drive strategy development, performance management, support M&A and financing, and work to build strong teams and leaders to ensure long-term sustainable value creation. In every investment, we have a long-term view of our objectives. We retain ownership of our portfolio companies as long as we remain the best owner, ensuring long-term value and stability.

Arendals Fossekompani has an attractive portfolio in industries such as vertical software and analytics, satellite communications, induction technology, industrial 3D printing, property, and hydropower. Our companies are mainly privately owned, and Arendals Fossekompani is predominantly the majority owner.

Arendals Fossekompani Group Management continues to focus on developing its portfolio of companies through active ownership.

Financial position

Arendals Fossekompani Parent company's financial position remains solid. The company's available cash on 30 June amounted to NOK 757 million. In addition, the company has undrawn credit facilities of NOK 1,997 million, securing available liquidity of NOK 2,754 million at the end of the quarter. The Net Interest Bearing Debt (NIBD) was at NOK 100 million at the end of the quarter.



value

Portfolio company



Financial figures <sup>(MNOK)</sup>	Q2 2025	Q2 2024	YTD 2025	YTD 2024
Revenue and other income	413	369	819	727
EBITDA	107	75	197	141
Adjusted EBITDA	127	82	241	159
Operating profit (EBIT)	56	30	95	55
Operating margin	13%	8%	12%	8%
Earnings before tax (EBT)	37	23	75	44
NIBD	-35	136	-35	136
Equity	6,685	911	6,685	911
Equity ratio	83%	41%	83%	41%
Cash EBITDA*	78	25	145	54

Note that Value's Infrastructure business is included in the financials. Balance sheet figures per Q2 2025 reflect consolidation at new holding company level (Faraday Topco AS), while Q2 2024 reflects Value consolidated figures.

\* Adjusted EBITDA less capitalised R&D and leasing costs.

Value is a leading technology provider and enabler of the green transition. With 50 years of experience, the company delivers software, insight and services to industries critical to society. Over 700 employees support more than 2,500 customers in optimising energy production, trading, distribution and consumption. Value is co-owned by Arendals Fossekompagni, Advent International and Generation Investment Management.

Head office  
Oslo, Norway

Chair  
Peter Michael Daffern

Chief Executive Officer  
Trond Straume

Ownership  
40%

Employees  
589

Countries  
12

Highlights of Q2 2025

(Figures in parentheses refer to the same period the previous year)

Value continues to drive the transformation towards recurring revenue and Software-as-a-Service (SaaS). SaaS revenue was NOK 195 million in the quarter, an increase of 44 % compared to Q2 2024, representing 47% of total revenue. Annual recurring revenue constituted 79 % of total revenue and reached NOK 328 million in the quarter, growing 22 % YoY.

Total revenue in Q2 amounted to NOK 413 million (369 million), corresponding to a growth rate of 12% YoY. Adjusted EBITDA in the quarter totalled NOK 126 million (82 million), corresponding to an adjusted EBITDA of 31% (22%). The strong growth in recurring revenue contributes to scale effects and is the foundation for the uplift in margins from last year.

The Energy Segment generated NOK 253 million in revenue in Q2, representing an increase of 25% compared to the second quarter last year. The strong growth was driven by ongoing changes in the market, with the shift towards shorter and more volatile markets. The combined offerings place Value in core position to capture the market growth, and Value continues to invest for further scalability and expands its business across new clients and geographical areas.

For the Power Grid and Infrastructure Segment, operating revenue in the second quarter amounted to NOK 160 million. The 3% decline YoY was due to change in non-recurring revenue with shift in business models to Software as a service (SaaS).

Value is undergoing a strategic transformation, focusing on expansion of its core business within Energy and Power Grid. As a result, non-core business has been divested. In the quarter, Value announced to sell its Infrastructure business to FSN Capital. The transaction is expected to be completed in Q3 2025. For Value, this divestment represents a bold and strategic step forward – supporting the ambition to be the leading technology partner for national and international energy companies, utilities, asset owners and operators. Note that financials for the Infrastructure business are included in the consolidated financials for Value this quarter.

In the quarter the closing of the divestment of Scanmatic AS was concluded, and historical financials have been adjusted to reflect this.

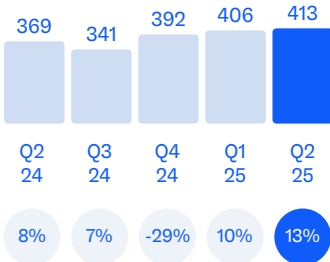
After the close of the quarter Trond Straume resigned as CEO, effective August 31. A new CEO has been appointed and will be announced at a later date. In the meantime, the Chair will serve as interim CEO.

Outlook

Value has prioritised strategic investments in its SaaS platform and expansion into new markets in an effort to capture market opportunities arising from the ongoing energy transition. Due to a restructuring in 2024, the company has a lower cost base in 2025. Going forward, Value expects organic growth around 15%, cash EBITDA margin uplift YoY, and a continued active M&A agenda.

Development last five quarters

Revenue (MNOK) and operating margin







Portfolio company



Financial figures (MNOK)	Q2 2025	Q2 2024	YTD 2025	YTD 2024
Operating revenue	437	428	871	955
Operating profit (EBIT)	13	2	17	48
Operating margin	3%	1%	2%	5%
Earnings before tax (EBT)	2	-14	-4	17
Operating cash flow	8	-43	49	-54
NIBD	1,098	946	1,098	946
Equity	394	438	394	438
Equity ratio	18%	20%	18%	20%

Currency rates (NOK/EUR)  
Average Q2 2025: 11.66. Average Q2 2024: 11.49. End Q2 2025: 11.83. End Q2 2024: 11.40.

Leveraging decades of experience, ENRX combines global market leadership for industrial induction heating systems (Heat) with leading technology in the high-growth market for wireless induction charging solutions for mobility and industrial applications (Charge). Industries served by ENRX include automotive, renewable energy/wind energy, pipe fabrication, electronics, cable and mechanical engineering.

Head office  
Skien, Norway

Chair  
Benjamin Golding

Chief Executive Officer  
Bjørn E. Petersen

Ownership  
95%

Employees  
1,117

Countries  
20

Highlights of Q2 2025

(Figures in parentheses refer to the same period the previous year)

Total operating revenue in the second quarter amounted to EUR 37.4 million (36.9 million). Operating profit for the quarter was EUR 1.2 million (0.2 million), corresponding to a margin of 3.1% (0.5%).

Revenue from the Heat segment was EUR 37.3 million in Q2, corresponding to a YoY growth of 4.9% . Growth was driven by continued demand for industrial induction heating solutions in the North American and Asian markets. The European market saw negativ growth YoY on the back of less favorable backlog composition, as well as longer sales cycles driven by market uncertainty and generally soft macro conditions. Operating margin for the Heat segment was 7.2% (5.7%) in Q2.

ENRX' business development and R&D initiatives within Charge continue with forcus on wireless charging for industry and contactless power for rail systems.

In light of the volatile business environment and rising cost inflation, ENRX introduced a company-wide cost savings plan in Q1 to ensure that operational and financial objectives are met. The program addresses both indirect staff cost and other operating costs. As a result, restructuring costs of EUR 0.5 million were recognised in the quarter.

Operating costs in Q2 decreased by 2% YoY, while operating costs as a percentage of operating revenue was reduced from 45% in Q2 2024 to 44% in Q2 2025.

Total order intake for the quarter was EUR 37.5 million (40.3 million). The total order backlog at the end of Q2 2025 was EUR 61.5 million, down from 75.6 million in Q2 2024. The reduction is explained by high deliveries, especially in Q4 2024, in combination with lower order intake during the first half of 2025.

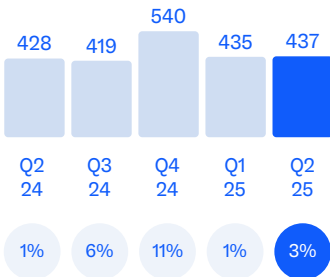
Outlook

ENRX competitive position in the market for industrial heating solutions remains robust. However, political turmoil and unstable tariff schemes is expected to continue to drive uncertainty for ENRX's customers. As a result, longer decision-making processes and decreased investment appetite is expected to continue to have a negative effect on order intake in the short to medium term.

ENRX is monitoring the situation closely and adapting its cost base accordingly. The company's global sales and production footprint also helps mitigate country- and region-specific risks and disturbances.

Development last five quarters

Revenue (MNOK) and operating margin





# NSSLGlobal

## Portfolio company



Financial figures (MNOK)	Q2 2025	Q2 2024	YTD 2025	YTD 2024
Revenue and other income	317	397	619	687
Operating profit (EBIT)	63	74	110	132
Operating margin	20%	19%	18%	19%
Earnings before tax (EBT)	56	77	101	139
Operating cash flow	56	-23	115	26
NIBD	-426	-245	-426	-245
Equity	646	598	646	598
Equity ratio	55%	56%	55%	56%

Currency rates (NOK/GBP)  
Average Q2 2025: 13.84. Average Q2 2024: 13.45. End Q2 2025: 13.83. End Q2 2024: 13.47.

NSSLGlobal is an independent provider of cyber secure satellite and mobile communications and IT support that delivers high-quality voice and data services across the globe, regardless of location or terrain. NSSLGlobal's activities are divided into four main areas: Airtime, Projects, Hardware and Service. Its main customers are within the maritime segment, the military and government sector, large international corporations and the energy sector.

- Head office  
London, UK
- Chair  
Arild Nysæther
- Chief Executive Officer  
Sally-Anne Ray
- Ownership  
80%
- Employees  
252
- Countries  
9

### Highlights of Q2 2025

(Figures in parentheses refer to the same period the previous year)

Revenue for the second quarter was GBP 23 million (29.3 million). The reduction YoY was largely due to the delivery of a large Project in Q2 2024, that was not repeated in Q2 2025. Nevertheless, the quarter was characterised by continued high airtime activity and high activity level within governmental and maritime projects. High airtime activity is mainly driven by the current geopolitical situation.

Operating profit in the quarter was GBP 4.6 million (5.5 million). The decline was primarily driven by the high project invoicing in Q2 2024, as well as higher operating costs driven by foreign exchange fluctuations.

NSSLGlobal won contracts with a value of GBP 8.4 million across the corporate, government and maritime sectors in Q2, of which GBP 8.1 million was new business opportunities, and the remaining GBP 0.3 million was related to extension of existing contracts. Contract wins in Q2 included a new contract with FCDO Services, a provider of critical security and integrated solutions for UK government diplomacy and crises response units. Under the contract, NSSLGlobal will provide satellite hardware, airtime and training to support UK diplomatic, development, consular and disaster response communication.

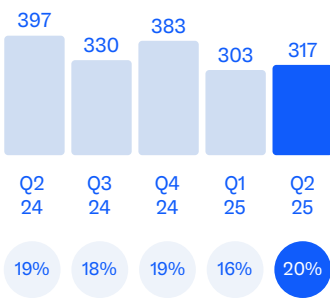
The NSSLGlobal product lines FusionIPLEO and SnapTV continue to be highly attractive for existing and new customers. FusionIPLEO is combining traditional VSAT service with high-capacity LTE and LEO. SnapTV creates customer stickiness by delivering high-quality media and infotainment services.

The new contracts and extension of existing contracts confirm that NSSLGlobal has a highly relevant product portfolio and service offering for both land and sea. The transition towards more Projects for both government and maritime sectors continue, and NSSLGlobal organisation is adapting accordingly. Despite increased competition within airtime, customers continue to value the resilient and cyber secure solutions offered by NSSLGlobal.

NSSLGlobal's sales and bid pipeline remain strong, and there are several multi-million tender opportunities across both the government and maritime sectors in the 2025 pipeline.

### Development last five quarters

Revenue (MNOK) and operating margin



### Outlook

NSSLGlobal expects 2025 revenue and operating profit to be lower than in 2024. The decline is driven by one large EUR 15 million project being completed in 2024, which will not reoccur in 2025, as well as timing delay of certain government projects which are expected in 2026.

NSSLGlobal expects, and is preparing, for several relevant Project opportunities within all of its market areas, which represent significant growth potential in the coming years. The high-margin activities related to airtime are expected to decrease for companies such as NSSLGlobal, as airtime capacity increases and the price per GB decreases.



Portfolio company



Financial figures <sup>(MNOK)</sup>	Q2 2025	Q2 2024	YTD 2025	YTD 2024
Operating revenue	67	88	132	156
EBITDA	-16	-17	-30	-32
Adjusted EBITDA*	-15	-12	-21	-32
Operating profit (EBIT)	-26	-23	-48	-47
Operating margin	-38%	-26%	-37%	-30%
Earnings before tax (EBT)	-28	-28	-52	-55
Operating cash flow	3	0	-30	-34
NIBD	205	179	205	179
Equity	139	234	139	234
Equity ratio	29%	42%	29%	42%

Currency rates (NOK/CAD)  
Average Q2 2025: 7.58. Average Q2 2024: 7.82. End Q2 2025: 7.38. End Q2 2024: 7.77.  
\* Adjusted EBITDA: In order to give a better representation of underlying performance, EBITDA is adjusted for non-recurring items.

Tekna is a world-leading provider of advanced materials and plasma systems to several industries. Tekna produces high-purity metal powders for applications such as 3D printing in the aerospace & defence, medical and consumer electronics sectors, as well as optimized induction plasma systems for industrial research and production.

Head office  
Sherbrooke, Canada

Chair  
Dag Teigland

Chief Executive Officer  
Claude Jean

Ownership  
69.5%

Employees  
174

Countries  
5

Highlights of Q2 2025

(Figures in parentheses refer to the same period the previous year)

Revenue for Q2 2025 totaled CAD 9.0 million (11.2 million). The YoY decline was primarily due to reduced activity in the Systems business area. The YoY reduction in revenue year-to-date has prompted management to pursue further cost and capital adjustments to align with annual profitability targets.

Materials generated revenue of CAD 6.6 million (7.8 million) in Q2. The decline was largely driven by short-term fluctuations in order timing. The Materials backlog increased by 30% YoY, reaching CAD 18.2 million, supported by growing demand and early signs of opportunities from increased Defense spending. Tekna remains well-positioned in the Defense supply chain in North America and Europe due to prior qualifications.

Systems revenue in Q2 was CAD 2.4 million (3.4 million). The decline was primarily due to a low starting order backlog. Q2 order intake improved to CAD 2.1 million, up from CAD 0.2 million in Q1. However, the Systems backlog remains low at CAD 2.7 million. Uncertainty around public funding and tariffs continues to impact timing of new orders.

Total order intake in Q2 was CAD 9.1 million and grew by 42% compared to Q2 2024, contributing to a record H1 2025 order intake of CAD 21.9 million, up 59% from CAD 13.8 million in H1 2024.

Adjusted EBITDA in Q2 was CAD -2.0 million (0.1 million), impacted by Materials product mix, lower Systems volumes, and adverse foreign exchange effects.

Operating cash flow in the quarter was positive at CAD 0.4 million (0.1 million), supported by a CAD 2.7 million reduction in net working capital since Q1 2025.

In Microelectronics (MLCC), Tekna continues to advance the development of its nanomaterials in close collaboration with prospective customers, aiming to capitalise on emerging opportunities in next-generation component technologies. While the industry in general has experienced delays in launching new MLCC generations using more advanced powders, it has taken more time than previously expected to meet the requirements of the next generation of MLCC. Tekna now targets qualification with a lead customer in 2026.

Outlook

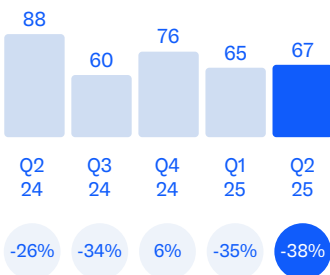
While recent U.S. tariffs have introduced short-term uncertainty and geopolitical risk, they are ultimately expected to reinforce reshoring and localised manufacturing trends, bolstering growth in additive manufacturing and long-term demand for Tekna's products. Tekna is not currently subject to any US trade tariffs, being exempted under the Unites States-Mexico-Canada agreement (USMCA).

Strong Materials order intake in the first half of 2025 supports a cautious positive outlook for the remainder of the year. Increased Defense spending trend should offer positive opportunities in both business areas, with Defense OEMs progressing in qualification of Tekna materials for their additive manufacturing development, as well as for PlasmaSonic systems.

Tekna remains committed to profitability, working capital reduction and disciplined capital management. Cost and efficiency efforts implemented in 2024 and YTD are expected to positively impact Tekna's profitability throughout 2025. Additional operating cost reductions will be implemented early in Q3 2025.

Development last five quarters

Revenue (MNOK) and operating margin







Portfolio company



Financial figures <small>(MNOK)</small>	Q2 2025	Q2 2024	YTD 2025	YTD 2024
Revenue and other income	37	70	163	192
Operating profit (EBIT)	13	44	106	140
Operating margin	34%	63%	65%	73%
Earnings before tax (EBT)	13	44	106	140
Earnings after tax (EAT)	7	12	41	45

AFK Vannkraft generates power at two locations in the Arendal watercourse. The Bøylefoss and Flatenfoss hydropower plants produce on average more than 500 GWh annually. AFK Vannkraft is also constructing a new hydro-power facility, Kilandsfoss, which will produce an annual average of 38 GWh, scheduled to start producing in 2026.

AFK Vannkraft has a strategy of selling hydro-power production in the day-ahead (spot) market.

Head office  
Froland, Norway

Chair  
Trond Westlie

Operating Manager  
Jan Roald Evensen

Employees  
17

Countries  
1

Highlights of Q2 2025

(Figures in parentheses refer to the same period the previous year)

The second quarter was characterised by low total reservoir levels and low waterflow, with periods of minimum regulated waterflow due to limited snow reservoirs in Q1 and low precipitation and inflow during Q2. This resulted in low power production during Q2 of 58.6 GWh (135.2 GWh). The average price in the NO2 price area during the quarter was 58.4 EUR/ MWh (44.8 EUR/ MWh), and in H1 2025 62.3 EUR/MWh (54.7 EUR/MWh). Higher prices so far in 2025 were largely driven by lower total reservoir levels compared to 2024.

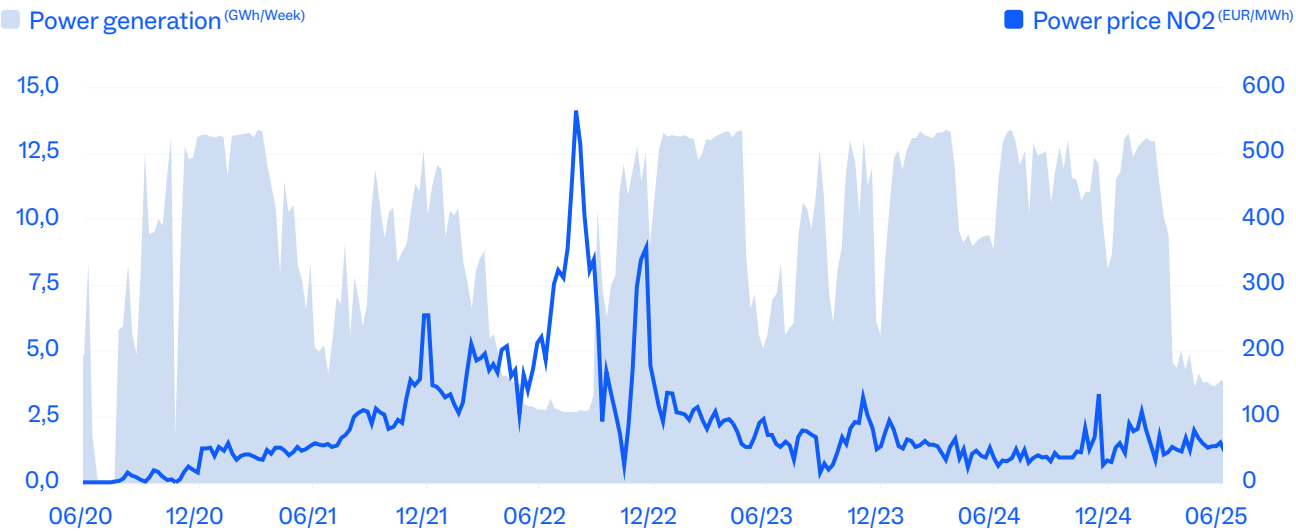
The construction of Kilandsfoss power plant and other rehabilitation projects are ongoing. Kilandsfoss power plant is jointly owned by Åmli Municipality, Froland Municipality, and Arendals Fossekompani, and is expected to be completed in 2026.

Outlook

AFK Vannkraft expects revenue and operating profit to be lower in 2025 compared to 2024, due to a normalisation in production level compared to 2024. The updated power price prognosis for 2025 shows higher prices on average, compared to 2024, due to low total reservoir levels. However, the actual spot prices depend on many factors, including hydrological balance, oil and gas prices, weather conditions, temperatures, and more.

Hydropower production is expected to be lower in Q3 2025 compared to the same quarter last year. The reduction is driven by the rehabilitation of Flatenfoss Dam and lower production prognosis, driven by less snow reservoirs than normal by the end of Q2 2025.

Power price & power generation







Portfolio company



Financial figures (MNOK)	Q2 2025	Q2 2024	YTD 2025	YTD 2024
Revenue and other income	16	252	37	257
Operating profit (EBIT)	-1	15	-1	11
Operating margin	-9%	6%	-3%	4%
Earnings before tax (EBT)	-6	13	-10	6
Operating cash flow	17	224	36	206
NIBD	232	187	232	187
Equity	184	188	184	188
Equity ratio	32%	37%	32%	37%

Arendals Fossekompani`s property related companies and property investments are comprised in AFK Eiendom.

Head office  
Arendal, Norway

Chair  
Lars Peder Fensli

Chief Executive Officer  
Tom Krusche Pedersen

Ownership  
100%

Employees  
5

Countries  
1

BRYGGEBYEN

The largest company in the property portfolio is Vindholmen Eiendom, which is transforming an old shipyard area into a new urban residential and commercial zone under the name, Bryggebyen. The transformation will take 10-15 years to complete and will establish 500-700 residential units in combination with exciting trade and commerce offerings. The third stage of the apartment complex at Bryggebyen has been completed.

AFK Eiendom is in the planning process to build an indoor swimming facility at Bryggebyen. Arendal municipality has signed a long-term rental agreement, and a final investment decision is expected in 2025.

BØYLESTAD ENERGIPARK

In June 2024, the Ministry of Local Government and Regional Development approved the designation by Froland municipality of a 1,600-dekar area at Bøylestad for industrial purposes. The site is one of the most important power hubs in the south of Norway which makes this area attractive for energy-intensive industries. The ministry has also emphasized the municipality's commitment to securing land for green industries and fostering local employment opportunities. With a long-term and responsible perspective, AFK Eiendom will work with local stakeholders to make a sustainable plan for the development of Bøylestad Energipark. Preparation for starting the detailed zoning plans for the area is ongoing.

ARENDAL AIRPORT & PROPERTY GULLKNAPP

AFK Eiendom is the majority owner of Gullknapp, which comprises an airport and an attractive 2000-dekar industrial and commercial area. The main user of the airport facility is OSM Aviation Academy which runs a pilot school on the premises.

BØLEVEGEN 4

This property is located along the Skien River, just one kilometer south of downtown Skien. The 4,700 sqm building is fully lent to Arendals Fossekompani's portfolio company, ENRX, on a 15-year bare-house agreement. As the city of Skien expands, this 12,000 sqm riverfront property will be attractive both for commercial and residential development.

LONGUM PROPERTY

This 170-dekar property is located outside of Arendal, close to the E18 highway and production sites of industrial companies like Morrow Batteries and Eaton. In 2024, it was announced that AFK Eiendom will build and lease new production facilities for Kitron. The new industrial building will be approximately 7,500 sqm and is expected to be completed during the first half of 2026.

BEDRIFTSVEIEN 17

Bedriftsveien 17 is located in the middle of the emerging commercial area, Krøgenes, three kilometers east of downtown Arendal. The 3,500 sqm building is fully leased to Scanmatic on a 12-year bare-house agreement. The area has grown in attractiveness following the completion of a new feed-in road to the E18 highway.

Development last five quarters

Revenue (MNOK) and operating margin





# Other investments



Investments comprising early-phase technology companies. The current portfolio of companies includes:

KONTALI

A world leading aquaculture data and analysis provider.

veyt

A market intelligence provider for low carbon markets.

Factlines.

A technology provider for ESG reporting.



A provider of services for telecom network monitoring and analysis.



Enhancing energy storage asset management through advanced analytics and seamless integration.

In line with our ongoing strategy to focus, de-risk and optimise the portfolio, Arendals Fossekompni will not actively pursue new early-phase investments. Moving forward, the companies within the Alytic portfolio will be followed up directly by Arendals Fossekompni’s investment team, thereby optimizing cost and ownership governance of the current portfolio. As of Q2, the Alytic investment team is dissolved, and the early-phase companies will be reported under other investments.

KONTALI

ARR was NOK 20.7 million in Q2 2025 (17.9 million), corresponding to 16% growth YoY. The quarter was characterised by continued growth in both consulting revenue and active users on the platform. During Q2, Kontali launched several new trade and market dashboards in its subscription product, as well as being an active analysis provider on trade flows and tariffs, given the current geopolitical context. Kontali is well-positioned for increased growth both with its subscription product and advisory business.

VEYT

ARR was NOK 23.2 million in Q2 2025 (16.0 million), corresponding to 45% growth YoY. During Q2 Veyt won the Climate Risk Research House of the year award for the second year running and signed a collaboration with Kayrros, a leading environmental intelligence company. The partnership enables enhanced use of their continuous geospatial data feed that can fuel new and improved products and analysis. In the second half of 2025, Veyt will strengthen its focus on the short-term trading segment in the EU ETS market and implement cost reductions by rightsizing parts of the organisation.

FACTLINES

ARR was NOK 13.3 million in Q2 2025 (10.6 million), corresponding to 25% growth YoY. The company is continuing to focus on developing and selling its supply chain product and has succeeded with strong growth in 2025 in a demanding ESG market.

UTEL

ARR was NOK 5.4 million in Q2 2025 (3.7 million), corresponding to 47% growth YoY. While no new ARR increasing deals were closed in Q2, the quarter saw several trial agreements signed, as well as a partnership deal with the Spanish technology company Ayscom. The partnership strengthens Utel’s global commercial outreach and is one of multiple ongoing partnership dialogues. Utel expects to see both new deals and partnerships closing in the second half of the year.

CELLECT

Collect continues to develop its solutions for managing utility-scale energy storage systems. Collect’s advanced asset management solutions help operators of battery energy storage systems to optimise reliability and profitability. The company has so far contracted with 3 energy storage players and is in advanced talks with a handful of energy storage players in Europe. Going forward, Collect will focus on adding more sites and operators of Battery Energy Storage Systems onto their platform.

# Shareholder Information

## Outlook

Arendals Fossekompani is committed to maintaining an open dialogue with its shareholders, investors, analysts, and the financial markets in general. Our goal is to ensure that the share price reflects its underlying value by making all price-relevant information available to the market.

### Shares and shareholders

There was a total of 54,939,941 outstanding shares in the company at the end of the quarter. At the end of the second quarter, a total of 1,055,309 were treasury shares. The share price was NOK 131.5 on 30 June 2025, compared to NOK 153.0 on 30 June 2024.

### Risk and uncertainties

Arendals Fossekompani is exposed to credit risk, market risk and liquidity risk. These matters are described in detail in Note 16 to the annual financial statements for 2024.

### Related party transactions

The company's related parties comprise subsidiaries, associates and members of the Board of Directors and executive management. Transactions between Arendals Fossekompani companies and other related parties are based on the principles of market value and arm's length distance. Transactions carried out between related parties are detailed in Note 4. None of these transactions are considered of material importance for the company's financial position or earnings.

### Outlook

Arendals Fossekompani Group revenue and operating profit in 2025 is expected to be lower than 2024, largely driven by reduced profits from the hydro power production and from portfolio company NSSLGlobal.

Note that there is uncertainty associated with geopolitical turmoil, changes in trade and regulatory environment, supply chain constraints, inflation, as well volatile energy prices. These factors contribute to uncertainty in our forward-looking statements.

Financial guiding on key metrics are performed by each portfolio company in their local currency.

### ENRX

ENRX expects 2025 revenue and operating profit to be in line with 2024.

### NSSLGLOBAL

NSSLGlobal expects 2025 revenue and operating profit to be lower than in 2024.

### TEKNA

Tekna expects revenue to be lower in 2025 than in 2024, and operating profit in line with 2024.

### AFK VANNKRAFT

AFK Vannkraft expects revenue and operating profit to be lower in 2025 compared to 2024.

### AFK EIENDOM

AFK Eiendom expects revenue and operating profit to be significantly lower in 2025 compared to 2024, as a large part of the third stage of the apartment development project in Bryggebyen was delivered and recognised in 2024.

### VOLUE (ASSOCIATED COMPANY)

Volue expects revenue and operating profit to be higher in 2025 compared to 2024.

The Board of Directors emphasises that significant uncertainty is associated with assessments of future circumstances.

Froland,  
28 August 2025

The Board of Directors,  
Arendals Fossekompani ASA



# Declaration by the Board of Directors and CEO

The Board of Directors and CEO have today discussed and approved the interim report for the first half and the condensed consolidated financial statements of Arendals Fossekompani ASA as at 30 June 2025 and for the period 1 January – 30 June 2025, including condensed consolidated comparative figures as of 30 June 2024 and for the first six months of 2024.

The interim financial statements have been prepared in accordance with the requirements of IAS 34, Interim Financial Reporting, as adopted by the EU, and additional disclosures pursuant to the Norwegian Securities Trading Act.

To the best of the knowledge of the Board and the CEO, these interim financial statements for the period 1 January – 30 June 2025 have been prepared in accordance with applicable accounting standards and the disclosures in the financial statements present fairly the Group's assets, liabilities, financial position and performance as at 30 June 2025 and 30 June 2024.

To the best of the knowledge of the Board and the CEO, these interim financial statements present fairly important events in the accounting period and their importance for these interim financial statements. To the best of the knowledge of the Board and the CEO, the description of the key risks and uncertainties facing the business in the next accounting period and the description of related parties' material transactions are also fairly presented.

Froland, 28 August 2025


  
Trond Westlie,  
Chairman

  
Morten Bergesen,  
Board Member

  
Didrik Vignæs,  
Board Member

  
Arild Nysæther,  
Board Member

  
Stine Rolstad Brenna,  
Board Member

  
Lise Lindbäck,  
Board Member

  
Anne Grethe Dalane,  
Board Member

  
Benjamin Golding,  
Chief Executive Officer

# Financial Statements



## Consolidated statement of income (MNOK)

	Note	Q2 2025	Q1 2025	Q2 2024	YTD 2025	YTD 2024	FY 2024
Revenue	5	891	965	1 246	1 857	2 270	4 319
Other Income		8	3	6	11	9	43
<b>Revenue and other income</b>		<b>899</b>	<b>969</b>	<b>1 253</b>	<b>1 868</b>	<b>2 279</b>	<b>4 363</b>
Materials and consumables used	5	364	353	671	717	1 053	1 868
Employee benefit expenses		313	337	301	649	636	1 294
Other operating expenses	5	135	148	164	283	314	594
<b>Operating expenses</b>		<b>812</b>	<b>838</b>	<b>1 136</b>	<b>1 650</b>	<b>2 003</b>	<b>3 756</b>
<b>EBITDA</b>		<b>88</b>	<b>131</b>	<b>117</b>	<b>218</b>	<b>276</b>	<b>607</b>
Depreciation	5	42	43	33	85	68	155
Amortisation		13	13	10	27	19	40
Impairment loss property, plant and equipment	3,5	-	-	1	-	1	4
Impairment loss intangible assets	3,5	-	-	-	-	-	14
<b>Operating profit</b>		<b>32</b>	<b>75</b>	<b>73</b>	<b>106</b>	<b>188</b>	<b>394</b>
Finance income		53	30	13	84	50	115
Finance costs		24	46	86	70	109	248
<b>Net financial items</b>		<b>29</b>	<b>-15</b>	<b>-74</b>	<b>14</b>	<b>-59</b>	<b>-133</b>
Share of profit or loss of associates and joint ventures		13	14	-	27	1	-34
<b>Profit before income tax</b>		<b>73</b>	<b>74</b>	<b>-1</b>	<b>147</b>	<b>130</b>	<b>227</b>
Income tax expense		32	77	55	109	149	270
<b>Profit (-loss) from continuing operations</b>		<b>42</b>	<b>-3</b>	<b>-55</b>	<b>38</b>	<b>-19</b>	<b>-42</b>
Profit (-loss) from discontinued operations		-	-	-752	-	-779	2 286
<b>Profit (-loss)</b>		<b>42</b>	<b>-3</b>	<b>-807</b>	<b>38</b>	<b>-799</b>	<b>2 244</b>
<b>Attributable to:</b>							
Non-controlling interests		-5	-11	-339	-16	-361	7
Equity holders of the company		46	7	-468	54	-438	2 238
<b>Basic/diluted earnings per share (NOK)</b>		<b>0,76</b>	<b>-0,06</b>	<b>-14,71</b>	<b>0,69</b>	<b>-14,54</b>	<b>40,76</b>
<b>Basic/diluted earnings per share (NOK) cont. operations</b>		<b>0,76</b>	<b>-0,06</b>	<b>-1,01</b>	<b>0,69</b>	<b>-0,35</b>	<b>-0,89</b>

## Statement of comprehensive income (MNOK)

<b>Items that may be reclassified to statement of income</b>						
Total Effect from Foreign Exchange	-48	-36	-21	-84	59	111
Change on Cash flow hedges	-5	7	8	2	2	1
Tax on cash flow hedges that may be reclassified to P&L	1	-1	-2	-	-	-
<b>Items that may be reclassified to statement of income</b>	<b>-52</b>	<b>-31</b>	<b>-15</b>	<b>-83</b>	<b>61</b>	<b>112</b>
<b>Items that will not be reclassified to statement of income</b>						
Change in financial assets at fair value through OCI	12	7	3	19	9	19
Actuarial gains and Losses	-	-	-	-	-	7
Tax on OCI that will not be reclassified to P&L	-	-	-	-	-	-2
<b>Items that will not be reclassified to statement of income</b>	<b>12</b>	<b>7</b>	<b>3</b>	<b>19</b>	<b>9</b>	<b>23</b>
<b>Total Other Comprehensive Income (OCI)</b>	<b>-41</b>	<b>-24</b>	<b>-12</b>	<b>-64</b>	<b>69</b>	<b>135</b>
Profit (-loss)	42	-3	-807	38	-799	2 244
<b>Total Comprehensive Income</b>	<b>1</b>	<b>-27</b>	<b>-819</b>	<b>-26</b>	<b>-729</b>	<b>2 379</b>
<b>Attributable to:</b>						
Non-controlling Interests	-16	-10	-347	-26	-347	29
Equity holders of the parent	17	-17	-472	-	-383	2 351



Consolidated statement of financial position <sup>(MNOK)</sup>

	Note	Q2 2025	Q1 2025	Q2 2024	FY 2024
<b>Assets</b>					
Property, plant and equipment		1 239	1 212	1 247	1 249
Intangible assets	3	1 028	994	2 096	1 007
Investments in associates and joint ventures		2 585	2 579	28	2 553
Net pension assets		43	42	35	36
Non-current receivables and investments		187	182	239	181
Deferred tax assets		109	107	145	107
<b>Non-current assets</b>		<b>5 190</b>	<b>5 118</b>	<b>3 790</b>	<b>5 132</b>
Inventories		738	764	1 069	803
Contract assets		188	169	319	219
Current receivables		790	790	1 288	859
Cash and cash equivalents		1 561	1 672	1 741	1 800
Derivatives - current assets:		1	3	5	5
Financial assets at fair value through OCI		53	42	25	34
<b>Current assets</b>		<b>3 331</b>	<b>3 439</b>	<b>4 448</b>	<b>3 720</b>
<b>Total assets</b>		<b>8 521</b>	<b>8 557</b>	<b>8 237</b>	<b>8 852</b>
<b>Equity and liabilities</b>					
Share capital		224	224	224	224
Other paid-in capital		28	28	26	28
Treasury shares		-105	-106	-113	-106
Other reserves		53	81	98	103
Retained earnings		4 833	4 853	2 276	4 895
<b>Capital and reserves attributable to owners of the company</b>		<b>5 032</b>	<b>5 081</b>	<b>2 510</b>	<b>5 144</b>
Non-controlling Interests		231	242	286	270
<b>Total equity</b>		<b>5 263</b>	<b>5 323</b>	<b>2 796</b>	<b>5 414</b>
Non-current bond loans		499	499	498	499
Non-current interest-bearing debt		768	748	1 871	776
Pension liabilities		49	48	42	43
Non-current provisions		17	15	22	16
Deferred tax liabilities		43	45	124	45
Non-current lease liabilities		203	215	232	230
<b>Non-current liabilities</b>		<b>1 579</b>	<b>1 569</b>	<b>2 790</b>	<b>1 610</b>
Current interest-bearing debt		138	92	56	110
Bank overdraft		204	186	344	167
Derivatives - current liabilities		1	-4	2	3
Accounts payable		267	271	371	277
Payable income tax		134	184	224	209
Contract liabilities		125	130	458	152
Current lease liabilities		51	52	59	60
Current provisions		84	79	50	87
Other current liabilities		674	669	1 089	764
<b>Current liabilities</b>		<b>1 678</b>	<b>1 665</b>	<b>2 651</b>	<b>1 829</b>
<b>Total liabilities and equity</b>		<b>8 521</b>	<b>8 557</b>	<b>8 237</b>	<b>8 852</b>

Consolidated statement of cash flows <sup>(MNOK)</sup>

		YTD 2025	YTD 2024
<b>Cash flow from operating activities</b>			
Profit (-loss)		38	-799
<b>Adjusted for</b>			
Depreciation, Impairment and Amortization		112	910
Net financial items		-14	88
Share of profit from associates and joint ventures		-27	5
Tax expense		109	157
<b>Total after adjustments to net income</b>		<b>218</b>	<b>360</b>
Change in Inventories		35	237
Change in trade and other receivables		80	11
Change in trade and other payables		-	-166
Change in other current assets		-16	5
Change in other current liabilities		-75	201
Change in other provisions		3	-
Change in employee benefits		-1	-2
<b>Total after adjustments to net assets</b>		<b>244</b>	<b>647</b>
Tax paid		-187	-330
<b>Net cash from operating activities</b>	<b>A</b>	<b>57</b>	<b>317</b>
<b>Cash flow from investing activities</b>			
Interest received and realized FX gains		17	18
Dividends received		32	-
Proceeds from sales of PPE		-	2
Purchase of PPE and intangible assets		-158	-252
Purchase of other investments		-4	-25
Proceed from sale of other investments		-	6
Purchase of shares in subsidiaries/associates		-7	-17
Proceeds from the sales of shares in subsidiaries		6	-
<b>Net cash from investing activities</b>	<b>B</b>	<b>-113</b>	<b>-267</b>
<b>Cash flow from financing activities</b>			
Equity payments from/to non controlling interests		11	-
New long-term borrowings		9	251
Repayment of long-term borrowings		-42	-172
Cash Flow from issuance of receivables		-2	-2
Cash Flow from Net change in current interest bearing debt		72	-1
Interest paid and realized FX losses		-61	-82
Dividend paid		-137	-137
<b>Net cash from financing activities</b>	<b>C</b>	<b>-149</b>	<b>-144</b>
<b>Cash Flow</b>	<b>A+B+C</b>	<b>-205</b>	<b>-93</b>
Opening balance for cash and cash equivalents		1 800	1 929
FX effects on cash accounts		-33	23
<b>Closing balance for cash and cash equivalents</b>		<b>1 561</b>	<b>1 741</b>

Consolidated statement of changes in equity<sup>(MNOK)</sup>

	Share capital	Other paid-in capital	Treasury shares	Other reserves	Retained earnings	Capital and reserves attributable to owners of the company	Non-controlling Interests	Total equity
Opening balance at 01.01.2024	224	26	-113	59	2 805	3 001	638	3 639
Profit (-loss)	-	-	-	-	-438	-438	-361	-799
Total Other Comprehensive Income (OCI)	-	-	-	56	-	55	14	69
Effect of share based payment	-	-	-	3	6	9	5	14
Treasury shares	-	-	-	-	-	-	-	-
Other changes from subsidiaries	-	-	-	-20	13	-7	17	9
Dividends paid	-	-	-	-	-110	-110	-27	-137
Closing balance at 30.06.2024	224	26	-113	98	2 276	2 510	286	2 796
Opening balance at 01.01.2025	224	28	-106	103	4 895	5 144	270	5 414
Profit (-loss)	-	-	-	-	54	54	-15	38
Total Other Comprehensive Income (OCI)	-	-	-	-54	-	-54	-11	-64
Treasury shares	-	-	-	-	-	-	-	-
Other changes from subsidiaries	-	-	-	4	-6	-2	14	12
Dividends paid	-	-	-	-	-109	-109	-28	-137
Closing balance at 30.06.2025	224	28	-105	53	4 833	5 032	231	5 263

Statement of income Parent Company<sup>(MNOK)</sup>

	Note	Q2 2025	Q1 2025	Q2 2024	YTD 2025	YTD 2024	FY 2024
Revenue		37	127	69	163	191	361
Other Income		5	4	5	9	9	16
Revenue and other income		42	131	74	173	200	377
Materials and consumables used		1	-	-	1	-	3
Employee benefit expenses		24	22	14	46	36	83
Other operating expenses		20	32	31	51	57	104
Operating expense		44	55	44	98	93	189
EBITDA		-2	76	29	74	107	188
Depreciation		3	3	3	6	7	13
Amortisation		-	-	-	1	1	1
Operating profit		-5	73	26	68	100	174
Finance income and finance costs							
Finance income	6	50	141	32	191	198	3 502
Finance costs	6	-3	24	1 005	22	1 025	1 114
Net financial items		53	117	-973	169	-828	2 388
Profit before tax		47	190	-947	237	-728	2 562
Income tax expense		7	56	27	64	95	138
Profit (-loss)		40	133	-974	173	-823	2 423
Basic/diluted earnings per share (NOK)		0,73	2,43	-17,76	3,15	-14,98	44,11

Statement of comprehensive income<sup>(MNOK)</sup>

Profit for the period	40	133	-974	173	-823	2 423
Change in financial assets at fair value through OCI	12	7	3	19	9	19
Actuarial gains and Losses	-	-	-	-	-	8
Items that will not be reclassified to statement of income	12	7	3	19	9	25
Total Other Comprehensive Income (OCI)	12	7	3	19	9	25
Total Comprehensive Income	52	140	-972	192	-814	2 448
Attributable to:						
Equity holders of the parent	52	140	-972	192	-779	2 448



Statement of financial position Parent Company <sup>(MNOK)</sup>

	Note	Q2 2025	Q1 2024	Q2 2024	FY 2024
<b>Assets</b>					
Property, plant and equipment		239	225	224	223
Intangible assets		5	5	6	5
Investment in associates		2 571	2 571	-	2 571
Investment in subsidiaries		1 596	1 594	1 853	1 560
Intercompany loans - non current		722	690	624	707
Net pension assets		22	22	13	22
Non-current receivables and investments		144	140	126	137
Deferred tax assets		44	44	46	44
<b>Non-current assets</b>		<b>5 342</b>	<b>5 290</b>	<b>2 893</b>	<b>5 268</b>
Current receivables		228	216	237	175
Cash and cash equivalents		757	911	837	913
Financial assets at fair value through OCI		53	42	25	34
<b>Current assets</b>		<b>1 038</b>	<b>1 169</b>	<b>1 099</b>	<b>1 122</b>
<b>Total assets</b>		<b>6 379</b>	<b>6 459</b>	<b>3 992</b>	<b>6 391</b>
<b>Equity and liabilities</b>					
Share capital		224	224	224	224
Other paid-in capital		28	28	26	28
Treasury shares		-105	-106	-113	-106
Other reserves		38	26	8	18
Retained earnings		5 166	5 181	1 958	5 103
<b>Capital and reserves attributable to owners of the company</b>		<b>5 351</b>	<b>5 353</b>	<b>2 103</b>	<b>5 267</b>
<b>Total equity</b>		<b>5 351</b>	<b>5 353</b>	<b>2 103</b>	<b>5 267</b>
Bond		499	499	498	499
Non-current interest-bearing debt		298	293	1 172	310
Pension liabilities		6	5	6	6
Provisions		-	-	-	-
Non-current lease liabilities		58	59	59	58
<b>Non-current liabilities</b>		<b>861</b>	<b>855</b>	<b>1 736</b>	<b>873</b>
Accounts payable		30	22	8	18
Payable income tax		69	128	94	138
Current interest-bearing debt, intercompany		-	-	-	-
Current lease liabilities		2	2	2	2
Other current liabilities		67	99	49	94
<b>Current liabilities</b>		<b>168</b>	<b>250</b>	<b>153</b>	<b>251</b>
<b>Total liabilities and equity</b>		<b>6 379</b>	<b>6 459</b>	<b>3 992</b>	<b>6 391</b>

Statement of cash flows Parent Company <sup>(MNOK)</sup>

		YTD 2025	YTD 2024
<b>Cash flow from operating activities</b>			
Profit (-loss)		173	-823
<b>Adjusted for</b>			
Depreciation, Impairment and Amortization		7	7
Net financial items		-169	828
Tax expense		64	95
<b>Total after adjustments to net income</b>		<b>74</b>	<b>107</b>
Change in trade and other receivables		-6	2
Change in trade and other payables		13	-3
Cash flow form Internal Accounts Payable and Receivable		-3	5
Change in other current liabilities		-18	-26
<b>Total after adjustments to net assets</b>		<b>59</b>	<b>84</b>
Tax paid		-133	-273
<b>Net cash from operating activities</b>	<b>A</b>	<b>-73</b>	<b>-189</b>
<b>Cash flow from investing activities</b>			
Interest received and realized FX gains		9	53
Dividends received		144	107
Purchase of PPE and intangible assets		-21	-1
Purchase of financial assets at fair value		-	-
Purchase of other investments		-5	-
Proceed from sale of other investments		-	-1
Purchase of shares in subsidiaries/associates		-40	-42
Proceeds from the sales of shares in subsidiaries		6	-
<b>Net cash from investing activities</b>	<b>B</b>	<b>94</b>	<b>117</b>
<b>Cash flow from financing activities</b>			
New long-term borrowings		-	188
Repayment of long-term borrowings		-1	-1
Cash Flow from Internal Loans and Borrowings		-39	-188
Interest paid and realized FX losses		-26	-42
Group Contribution Received		-	-
Dividend paid		-110	-110
Cash flow from treasury shares		-	-
<b>Net cash from financing activities</b>	<b>C</b>	<b>-177</b>	<b>-155</b>
<b>Cash Flow</b>	<b>A+B+C</b>	<b>-157</b>	<b>-227</b>
Opening balance for cash and cash equivalents		913	1 064
<b>Closing balance for cash and cash equivalents</b>		<b>757</b>	<b>837</b>

Statement of changes in equity Parent Company <sup>(MNOK)</sup>

	Share capital	Other paid-in capital	Treasury shares	Other reserves	Retained earnings	Capital and reserves attributable to owners of the company	Total equity
Opening balance at 01.01.2024	224	26	-113	-1	2 890	3 026	3 026
Profit (-loss) for the period	-	-	-	-	-823	-823	-823
Total Other Comprehensive Income (OCI)	-	-	-	9	-	9	9
Effect of share based payment	-	-	-	-	1	1	1
Dividends paid	-	-	-	-	-110	-110	-110
Closing balance at 31.06.2024	224	26	-113	8	1 958	2 103	2 103

Opening balance at 01.01.2025	224	28	-106	18	5 103	5 267	5 267
Profit (-loss)	-	-	-	-	173	173	173
Total Other Comprehensive Income (OCI)	-	-	-	19	-	19	19
Effect of share based payment	-	-	-	1	-	1	1
Treasury shares	-	-	-	-	-	-	-
Dividends paid	-	-	-	-	-110	-110	-110
Closing balance at 30.06.2025	224	28	-105	38	5 166	5 351	5 351

# Notes to Interim Report

## Q2 2025

### Note 1 Confirmation of financial framework

The financial statements for the quarter have been prepared in accordance with IAS 34 Interim Financial Reporting. The report does not include all the information required in full annual financial statements and should be read in conjunction with the consolidated financial statements for 2024.

### Note 2 Key accounting policies

The accounting policies for 2025 are described in the Annual Report for 2024. The financial statements have been prepared in accordance with IFRS Accounting Standards as adopted by the European Union and associated interpretations, as well as Norwegian disclosure requirements pursuant to the Norwegian Accounting Act and stock exchange regulations and rules, applicable as at 31 December 2024. The same policies have been applied in the preparation of the interim financial statements as at 31 March 2025.

New standards effective from 1 January 2025 have had no material effect on the financial statements.

### Note 3 Estimates

Areas involving significant use of estimates include the valuation of companies in the share portfolio and measurement of goodwill/excess values in subsidiaries and associates, and of impairment indicators for property, plant and equipment and intangible assets.

### Note 4 Related party transactions

Disclosures concerning related party transactions are given in the company's Annual Report for 2024, Note 24.



## Note 5 Segment reporting <sup>(MNOK)</sup>

Discontinued operations are not presented as reporting segments.

	Group Management		AFK Vannkraft		NSSLGlobal		ENRX	
Per 30.06	2025	2024	2025	2024	2025	2024	2025	2024
Sales at a point in time	-	-	163	191	619	687	460	448
Sales over time	-	-	-	-	-	-	411	507
Other Income	9	10	-	1	-	-	2	3
<b>Revenue and other income</b>	<b>9</b>	<b>10</b>	<b>163</b>	<b>192</b>	<b>619</b>	<b>687</b>	<b>873</b>	<b>958</b>
Operating expenses	47	48	52	46	492	545	807	871
Depreciation, amortization and impairment	1	1	6	6	17	11	49	39
<b>Operating profit</b>	<b>-39</b>	<b>-40</b>	<b>106</b>	<b>140</b>	<b>110</b>	<b>132</b>	<b>17</b>	<b>48</b>
Income from associates	-	-	-	-	-	1	-	-
Net financial items	169	-828	-	-	-9	6	-21	-30
Income tax expense	-2	-	65	95	26	35	14	12
<b>Profit (-loss)</b>	<b>132</b>	<b>-868</b>	<b>41</b>	<b>45</b>	<b>75</b>	<b>104</b>	<b>-18</b>	<b>5</b>
Total assets	6 120	3 781	261	219	1172	1070	2 175	2 138
Total liabilities	924	1784	107	112	526	472	1782	1700
<b>NIBD</b>	<b>100</b>	<b>895</b>	<b>-</b>	<b>-</b>	<b>-426</b>	<b>-245</b>	<b>1098</b>	<b>946</b>

	Tekna		Property		Other investments (*)	
Per 30.06	2025	2024	2025	2024	2025	2024
Sales at a point in time	102	109	33	253	38	30
Sales over time	30	45	-	-	-	-
Other Income	3	6	4	4	6	2
<b>Revenue and other income</b>	<b>134</b>	<b>160</b>	<b>37</b>	<b>257</b>	<b>44</b>	<b>32</b>
Operating expenses	164	192	29	238	64	75
Depreciation, amortization and impairment	18	15	8	8	18	13
<b>Operating profit</b>	<b>-48</b>	<b>-47</b>	<b>-1</b>	<b>11</b>	<b>-38</b>	<b>-56</b>
Income from associates	-	-	-	-	-	-
Net financial items	-4	-8	-9	-5	-2	-48
Income tax expense	6	3	-	3	-	-
<b>Profit (-loss)</b>	<b>-58</b>	<b>-59</b>	<b>-9</b>	<b>3</b>	<b>-40</b>	<b>-104</b>
Total assets	475	564	575	505	332	487
Total liabilities	336	329	391	317	1134	1287
<b>NIBD</b>	<b>205</b>	<b>179</b>	<b>232</b>	<b>187</b>	<b>81</b>	<b>1032</b>

	Total Segment		Eliminations & adjustments		Total	
Per 30.06	2025	2024	2025	2024	2025	2024
Sales at a point in time	1 416	1 718	-	-	1 416	1 718
Sales over time	440	552	-	-	440	552
Other Income	23	25	-12	-16	11	9
<b>Revenue and other income</b>	<b>1 880</b>	<b>2 295</b>	<b>-12</b>	<b>-16</b>	<b>1 868</b>	<b>2 279</b>
Operating expenses	1 655	2 014	-6	-11	1 650	2 003
Depreciation, amortization and impairment	117	93	-5	-4	112	88
<b>Operating profit</b>	<b>108</b>	<b>189</b>	<b>-2</b>	<b>-1</b>	<b>106</b>	<b>188</b>
Income from associates	-	1	27	-	27	1
Net financial items	123	-914	-109	855	14	-59
Income tax expense	109	149	-	-	109	149
<b>Profit (-loss)</b>	<b>122</b>	<b>-874</b>	<b>-84</b>	<b>854</b>	<b>38</b>	<b>-19</b>
Total assets	11 109	8 763	-2 588	-522	8 521	8 237
Total liabilities	5 200	6 001	-1 942	-556	3 258	5 440
<b>NIBD</b>	<b>1 292</b>	<b>2 803</b>	<b>-990</b>	<b>-1 651</b>	<b>302</b>	<b>1 320</b>

(\*) Alytic is no longer a reporting segment. These companies are now presented as part of Other Investments.

## Note 6 Finance income, Parent Company <sup>(MNOK)</sup>

	YTD 2025	YTD 2024
Interest income, I/C	22	49
Interest income	22	25
Currency exchange income	1	17
Gain on partial sale of subsidiaries	2	-
Dividend income	33	-
Dividend income I/C an group contribution	111	107
<b>Total</b>	<b>191</b>	<b>198</b>

## Finance cost, Parent Company <sup>(MNOK)</sup>

	YTD 2025	YTD 2024
Interest expense	18	51
Impairment I/C loans	1	961
Impairment financial assets	-	11
Other finance cost	3	2
<b>Total</b>	<b>22</b>	<b>1 025</b>

## Note 7 Events after the reporting period

After the close of the quarter Trond Straume resigned as CEO, effective August 31. A new CEO has been appointed and will be announced at a later date. In the meantime, the Chair will serve as interim CEO.

## Alternative Performance Measures (APM)

Net Interest Bearing Debt (NIBD) is defined as interest bearing debt - external interest-bearing receivables – cash and cash equivalents. Intercompany loans are excluded from the NIBD definition. Adjusted EBITDA is EBITDA adjusted for non-recurring items. Cash EBITDA is Adjusted EBITDA less capitalised R&D and leasing costs.

## VISITING ADDRESS

Langbryggen 9  
4841 Arendal

## POSTAL ADDRESS

Box 280  
4803 Arendal

+47 37 23 44 00  
[firmapost@arendalsfoss.no](mailto:firmapost@arendalsfoss.no)  
[arendalsfossekompani.no](http://arendalsfossekompani.no)